# Chapter 2 : Production planning ENSIIE - Operations Research Module

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## 2 machines job shop scheduling problem

#### Some important things to note

- The machine  $M_1$  can focus on at most one job at a time
- The machine  $M_2$  can focus on at most one job at a time
- The machines  $M_1$  and  $M_2$  can be parallelized
- Each bear must go through the machine  $M_1$  before  $M_2$ .
- The time of each job on each machine depends on the job .

# 2 machines job shop scheduling problem

There are 8 jobs to be done.

The following table gives, for each job and each machine the time (in minutes) the machine needs to complete the job.

| $t(j_i,M_j)$ | j <sub>1</sub> | j <sub>2</sub> | <i>j</i> 3 | j <sub>4</sub> | <i>j</i> 5 | <i>j</i> 6 | j <sub>7</sub> | <i>j</i> 8 |
|--------------|----------------|----------------|------------|----------------|------------|------------|----------------|------------|
| $M_1$        | 10             | 30             | 20         | 60             | 40         | 40         | 50             | 30         |
| $M_2$        | 15             | 50             | 100        | 30             | 10         | 90         | 20             | 40         |

Question: how to minimize the production time of the 8 jobs?

## The Johnson algorithm

| $t(j_i, M)$ | i) | j <sub>1</sub> | <i>j</i> 2 | <i>j</i> 3 | j <sub>4</sub> | <i>j</i> 5 | <i>j</i> 6 | j <sub>7</sub> | <i>j</i> 8 |
|-------------|----|----------------|------------|------------|----------------|------------|------------|----------------|------------|
| $M_1$       |    | 10             | 30         | 20         | 60             | 40         | 40         | 50             | 30         |
| $M_2$       |    | 15             | 50         | 100        | 30             | 10         | 90         | 20             | 40         |

- Partition the jobs into the two following sets:
  - $A = \{j_i, t(j_i, M_1) \le t(j_i, M_2)\}$
  - $B = \{j_i, t(j_i, M_1) > t(j_i, M_2)\}$
- Let  $S_A$  be the list of elements in A sorted by  $t(j_i, M_1)$  in ascending order
- Let  $S_B$  be the list of elements in B sorted by  $t(j_i, M_2)$  in **descending** order
- Return  $S_A$  concatenated with  $S_B$  in that order

(see the board for an example)

# The Johnson algorithm

#### Property

The Johnson algorithm is optimal.

#### However

- The algorithm does not work if we add some constraints (this
  job must be done before this one; the machine M<sub>1</sub> must be
  stopped during y minutes each time it is used more that x
  minutes, ...)
- The algorithm does not work if we add one or more machines, be can be adapted to some cases...

# What if we remove the ordering constraint

#### Some important things to note

- The machine  $M_1$  can focus on at most one job at a time
- The machine  $M_2$  can focus on at most one job at a time
- The machines  $M_1$  and  $M_2$  can be parallelized
- Each bear must go through the machine  $M_1$  before  $M_2$ . A bear cannot go through the machine  $M_1$  and  $M_2$  at the same time.
- The time of each job on each machine depends on the job .

# Optimal time

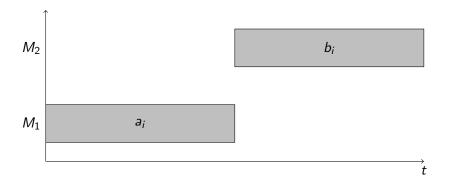
For readability, we write 
$$a_i = t(j_i, M_1)$$
 and  $b_i = t(j_i, M_2)$   
Let  $T_1 = \sum_i a_i$ .  
Let  $T_2 = \sum_i b_i$ .  
Let  $M = \max_i a_i + b_i$ .

#### **Theorem**

The optimal time is  $\max T_1, T_2, M$ .

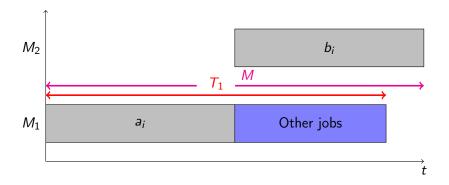
How to achieve this time?

Let i such that  $M = a_i + b_i$ . Then the following solution is optimal



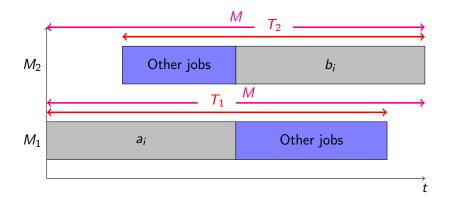
1: Place the job i

Let *i* such that  $M = a_i + b_i$ . Then the following solution is optimal



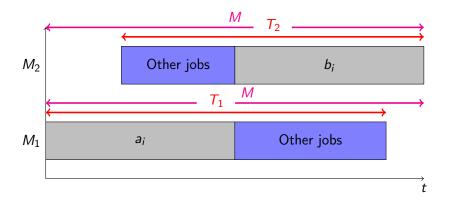
2 : The left space on  $M_1$  is enough for the other jobs as  $M \geq T_1$ .

Let i such that  $M = a_i + b_i$ . Then the following solution is optimal



3 : The left space on  $M_2$  is enough for the other jobs as  $M \geq T_2$ .

Let i such that  $M = a_i + b_i$ . Then the following solution is optimal



No task is done on the same time on the two machines.

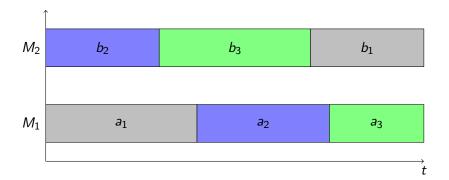
## Case 2 : $M < T_1$ or $T_2$

#### We can assume that $T_1 = T_2$

If  $T_1 < T_2$ , we add  $T_2 - T_1$  fictive jobs with  $a_i = 1$  and  $b_i = 0$ . If  $T_2 < T_1$ , we add  $T_1 - T_2$  fictive jobs with  $a_i = 0$  and  $b_i = 1$ . Thus  $T_1 = T_2$ .

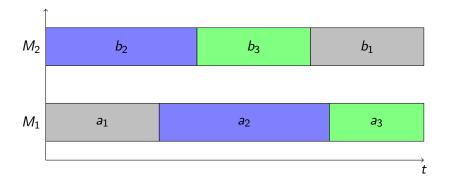
(Those jobs can be placed anywhere without generating a conflict.)

The following procedure finds an optimal solution.



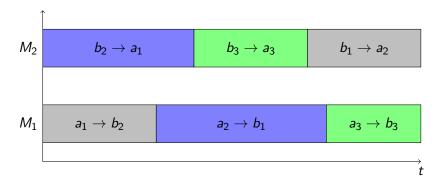
If  $a_1 \ge b_2$  and  $b_1 \ge a_3$ , the above solution does not generate any conflit.

The following procedure finds an optimal solution.



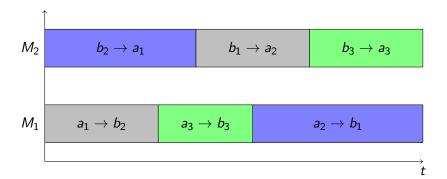
If  $a_1 < b_2$ , there is a conflict (with the job 2). However, we can ignore this case by ...

The following procedure finds an optimal solution.



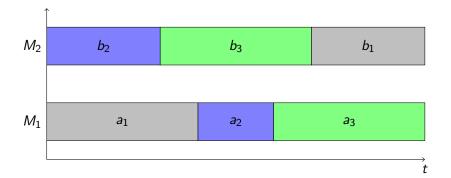
If  $a_1 < b_2$ , there is a conflict (with the job 2). However, we can ignore this case by ... renaming  $j_1$  in  $j_2$  and  $j_2$  in  $j_1$  and  $M_1$  in  $M_2$  and  $M_2$  in  $M_1$ . Thus we have  $a_1 \ge b_2$ . (with the new values of  $a_1$  and  $b_2$ )

The following procedure finds an optimal solution.



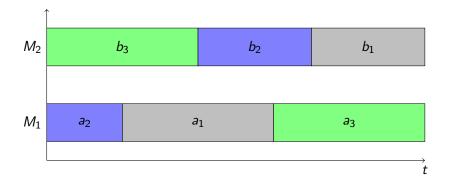
If  $a_1 < b_2$ , there is a conflict (with the job 2). However, we can ignore this case by ... renaming  $j_1$  in  $j_2$  and  $j_2$  in  $j_1$  and  $M_1$  in  $M_2$  and  $M_2$  in  $M_1$ . Thus we have  $a_1 \ge b_2$ . And we can try the solution of the 13th slide.

The following procedure finds an optimal solution.



If  $a_1 \ge b_2$  but  $b_1 < a_3$ , there is a conflict (with the job 3). However, ...

The following procedure finds an optimal solution.



If  $a_1 \ge b_2$  but  $b_1 < a_3$ , there is a conflict (with the job 3). However, ... the above solution works as  $a_1 + a_3 > b_1 + b_2$ . (Recall :  $a_3 \le b_1 + b_2$  as  $M < T_1, T_2$ )

#### **Trick**

We can always simplify the instance to get only 3 left jobs:

```
Create 3 empty sets J_1, J_2, J_3 for k from 1 to n do for p from 1 to 3 do if \sum_{i \in J_p \cup \{k\}} a_i + b_i \le T_1 then Add k to J_p
```

#### Theorem

At the end, every job is either in  $J_1$ ,  $J_2$  or  $J_3$ .

We then use the following algorithm:

- build the three sets  $J_1, J_2$  and  $J_3$
- create the jobs  $j_1', j_2'$  and  $j_3'$  where  $a_i' = \sum_{j_k \in J_i} a_k$  and  $b_i' = \sum_{j_k \in J_i} b_k$
- find a solution using the algorithm of Case 2.1
- replace the job  $j_1'$  by all the jobs in  $J_1$  in any order. Do the same for  $j_2'$  and  $j_3'$

At the end, there is no conflict as this would imply a conflict with one of the jobs  $j_{1'}$ ,  $j_{2'}$  or  $j_{3'}$ .

## In the syllabus, to be seen in tutorials

- Adapt PERT and/or Metra Potential (MPM) with capacity constraints.
- Johnson algorithm with 3 machines  $M_1$ ,  $M_2$ ,  $M_3$  such that
  - $\max_{i} t(j_i, M_2) \leq \min_{i} t(j_i, M_1)$
  - $\max_{i} t(j_i, M_2) \leq \min_{i} t(j_i, M_3)$ .